



Scrutiny Co-ordination Committee

Time and Date

11.00 am on Wednesday, 17th June, 2020

Place

This meeting will be held remotely. The meeting can be viewed live by pasting this link into your browser <https://youtu.be/EN15wAfpDCU>

Public Business**1. Apologies and Substitutions****2. Declarations of Interest****3. Minutes** (Pages 3 - 8)

a) To agree the Minutes of the previous meeting held on 4 March, 2020

b) Any matters arising

4. Covid- 19 - Impact, Reset and Recovery (Pages 9 - 28)

To receive a presentation at the meeting.

5. Work Programme and Outstanding Issues 2020/21

Oral report of the Director of Law and Governance

6. Scrutiny Management

Councillor R Brown, Chair of the Scrutiny Co-ordination Committee, attended the meeting of Cabinet Member for Jobs and Regeneration held on 3 June, 2020 for consideration of an item relating to "High Street Safety Fund"

Councillor R Brown agreed that the decision was urgent and that call in should not apply. In accordance with the Constitution, this matter is reported to inform the Committee of the reason for urgency which is that following the award to the City Council of £334k from the High Street Safety Fund by the Department of Communities and Local Government, work needed to be undertaken to develop and implement measures under the Fund at the earliest opportunity, particularly in light of shops potentially opening on 15 June, 2020 in line with Government guidelines.

7. Any Other Items of Public Business

Any other items of public business which the Chair decides to take as a matter of urgency because of the special circumstances involved.

Private Business

Nil

Julie Newman, Director of Law and Governance Council House Coventry

Tuesday, 9 June 2020

- Notes:1) The person to contact about the agenda and documents for this meeting is Suzanne Bennett, Democratic Services, Council House, Coventry, telephone 02476 972299
- 2) Council Members who are not able to attend the meeting should notify Suzanne Bennett no later than 10.00 a.m. on the day of the meeting, giving their reasons for absence and the name of the Council Member (if any) who will be attending the meeting as their substitute.
 - 3) Scrutiny Board Members who have an interest in any report referred to this meeting, but who are not Members of this Committee, have been invited to notify the Chair by 12 noon on the day before the meeting that they wish to speak on a particular item. The Member must indicate to the Chair their reason for wishing to speak and the issue(s) they wish to raise.

Membership: Councillors N Akhtar, A Andrews, R Brown (Chair), J Clifford, L Kelly (Deputy Chair), J McNicholas, G Ridley, K Sandhu and R Singh

(NB It is anticipated that Councillor C Miks will be appointed to this Committee in place of Councillor J McNicholas at the Council Meeting to be held on 16 June, 2020)

By invitation Councillor Duggins, Cabinet Member for Policy and Leadership

Suzanne Bennett/Liz Knight, Governance Services - Telephone: 024 7697 2299/2644

E-mail:

suzanne.bennett@coventry.gov.uk/liz.knight@coventry.gov.uk

Coventry City Council
Minutes of the Meeting of Scrutiny Co-ordination Committee held at 10.00 am on
Wednesday, 4 March 2020

Present:

Members: Councillor R Brown (Chair)

Councillor N Akhtar
Councillor J Clifford
Councillor J McNicholas
Councillor P Male (substitute for Councillor G Ridley)
Councillor K Sandhu
Councillor R Singh

Other Members Present:- Councillor J O'Boyle, Cabinet Member for Jobs and Regeneration

Employees (by Directorate):

Place: S Bennett, V Castree, M Dillon, A Hunt, R Moon, D Osbourne, J Shore, A Williams

Apologies: Councillors L Kelly, G Ridley, K Caan and G Lloyd

Public Business

59. Declarations of Interest

There were no declarations of interest.

60. Minutes

The Minutes of the meeting held on 19 February, 2020 were agreed and signed as a true record.

Further to Minute 56, relating to "Bus Innovation in Coventry" the Committee reiterated their disappointment and dissatisfaction with the current funding model in relation to bus provision in the City and noted that these comments and concerns would be fed into the proposed Coventry Bus Performance Board.

61. Update on City Centre Development Projects

The Committee considered a Briefing Note, together with a comprehensive and detailed presentation at the meeting, which provided an update and progress on key City Centre development projects.

The Briefing Note indicated that the regeneration and physical transformation of the City Centre is a key priority for the City Council, as well as the wider set of stakeholders the City Council is working with to bring improvement and positive change to the City.

City centres experience constant evolution and renewal and, for Coventry, this process is given even sharper focus through projects being delivered either in readiness for, or as a legacy to, City of Culture 2021. These projects are also set against the backdrop of unprecedented change to “the high street”, and the town and city centres in which they operate.

The Briefing Note and presentation covered the following areas of redevelopment:-

- City Centre South
- Key City Centre development schemes:-
 - Friargate
 - Coventry rail station
 - The Wave
 - Coventry Evening Telegraph scheme
 - Co-op Scheme
- Key public realm schemes:-
 - Upper Precinct, Smithford Way and Market Way
 - Bullyard and Public Realm outside “The Wave”
 - Hertford Street
 - Pool Meadow
 - Walking routes
 - Lighting
 - Travel and Transport
 - Public Realm Refresh
 - Stakeholder engagement

The Committee questioned the officers on a number of issues and responses were provided, matters raised included:-

- The communication strategy for the work being undertaken and how the people of Coventry are being kept informed of developments and enthused and excited about the proposals
- Liaison and working in partnership with the City of Culture Trust in relation to their proposals
- The leisure offer in the City Centre (particularly in relation to the night time economy) and proposals to improve this
- Enforcement proposed to ensure that damage is prevented to the newly refurbished areas
- Greenery proposals for the City Centre
- Proposals to encourage micro/ niche retailers and local businesses and opportunities for “pop up” shops/stalls
- Types of housing proposed in the city centre and the development and maintenance standards proposed for those developments

- Street furniture, including seating and shelter arrangements proposed
- Toilet provision in the City Centre
- Social value clauses in contracts and work being undertaken to promote job opportunities for local people
- Plans to improve areas just outside of the ring road using the public realm refresh fund
- Proposed maintenance of the refurbished area, particularly in relation to the proposed water features

The Committee asked that an update on the Station Masterplan be circulated.

RESOLVED:-

- 1) That the update on the City Centre developments projects be noted and welcomed**
- 2) That the Committee receive a further progress report in the new Municipal Year**
- 3) That officers be requested to look at producing an interactive version of the “Busy Year” slide shown as part of the presentation, to be widely publicised to residents**
- 4) That the Cabinet Member for Policing and Equalities be requested to investigate the enforcement of the Public Space Protection Order (PSPO) in the refurbished Public Realm areas**

62. Climate Change

The Committee considered a Briefing Note which provided an update on City Council activity to positively tackle climate change, including progress to date and future plans including recruitment, investment, stakeholder engagement and the development of a strategy and programme of actions.

Coventry was one of the first cities to produce a Climate Change Strategy, which was published in 2012 and which set a target to reduce carbon dioxide emissions by 27.5% by the year 2020. Coventry achieved this in 2014 (6 years early). The current Climate Change Strategy for the City ends in 2020 and is now under review.

The City has been recognised as a global leader on climate action and transparency, achieving a place on the CDP’s Cities “A” List, which proves the City’s commitment to tackling climate change. To score an “A”, a city must have a city-wide emissions inventory, have set an emissions reduction target, published a climate adaption plan to demonstrate how it will tackle climate hazards now and in the future among other actions.

The Briefing Note covered the following previous, existing and future activity:-

- **Business, Industry and Jobs**

Green Business Programme – supporting 213 companies, saving over 12,349 tonnes of CO2 emissions and providing over £2m grant funding

Green Business Network – 905 members consisting of businesses, residents, local community groups, charities, universities, schools and training providers

The UK Battery Industrialisation Centre (UKBIC) – innovative partnership between the City Council, Coventry and Warwickshire LEP and Warwick Manufacturing Group

- **Energy**

The Heatline network supplies residual heat from the City's Energy from Waste Plant to public buildings

Coventry was the first UK City with centrally controlled dimming street lighting, with all lighting columns targeted downwards to reduce light polluting

Coventry was one of 10 cities to be awarded funding for local smart energy projects, which, with partners including WMCA and University of Warwick, will design a Regional Energy System

A feasibility study is currently being undertaken into renewable heat recovery systems from the sewer network and historic mine infrastructure

Participation in a power assessment study to identify power constraint “hotspots”

Affordable Warmth Programme to support disabled and low-income householders

- **Transport**

Coventry has 156 charge points for electric vehicles and by April 2020 this will increase by another 120. (The second most of all UK cities outside of London)

Battery technology is being used to create a new very light rail system in Coventry

The Go Electric Taxi scheme was launched by the Council last year to encourage drivers to move to electric vehicles

£2.2m Government funding was received by the Council to invest in greener, cleaner buses for the City, with 10 fully electric buses to be operational by June 2020

The Council is seeking funding to enable businesses and organisations in the City to transport goods and provide services using electric vehicles

Funding is being sought to deliver a “on the move charging” Dynamic Wireless Power Transfer project

- **Waste and Recycling**

Trials are taking place using recyclable materials, old tyres and plastic pellets, in tarmac of local roads

- **Community Engagement**

The Council has facilitated the creation of a Coventry and Warwickshire Climate Action Partnership aimed at harnessing the community’s ideas and resources

- **Next Steps and Priorities for 2020/21**

A new Head of Service to oversee and develop the new Climate Change Strategy 2020 will be in post shortly and will bring in new extra high-level capacity. The new Strategy will require significant engagement with stakeholders and ensure a high degree of community involvement

It is intended to extend the Green Business Programme and to make use of other recent funding opportunities

The Council is currently considering plans for the development of a Materials Recycling Facility to serve Coventry, neighbouring authorities and regional businesses

Additional resource has been committed through the 2020/21 budget process

The Committee questioned officers on a number of issues and responses were provided, matters raised included:-

- A sense of scale regarding the figures used in relation to CO2 emissions saved as a result of the Green Business Programme and details of those 213 companies supported via this Programme (The Committee noted that this information would be circulated after the meeting)
- The potential for Heatline to be expanded

- The role of the new Head of Climate Change, including engagement with local communities, partners and other key stakeholders
- Proposals in relation to changing the Council's fleet to more environmentally friendly vehicles
- Sharing new technology and information with third world countries
- Proposals to publicise work being undertaken by the Council in this regard and the need to change behaviours
- Job opportunities/creation in this area

The Committee welcomed all of the work being undertaken in this regard and indicated that Climate Change would continue to be a key priority for the Committee in the new Municipal Year.

RESOLVED that the Briefing Note be noted and that the Committee supports the approach detailed in the Briefing Note on how the Council intends to shape the next steps, communicate the challenges and opportunities; and broaden the Council's engagement.

63. Scrutiny Co-ordination Committee Work Programme 2019/20 and Outstanding Issues

The Committee noted their Work Programme for the remainder of the Municipal Year.

RESOLVED that consideration be given to including an update on Coronavirus at the next meeting.

64. Any Other Items of Public Business

There were no other items of urgent public business.

(Meeting closed at 12.40 pm)



Coventry City Council

Coventry City Council

Scrutiny Co-ordination Committee

11.00am – Wednesday 17th 2020



Scrutiny Co-ordination Committee

Covid-19 – Impact, Reset and Recovery



Purpose of the Presentation:

- To update Scrucro on the current impact of Covid-19 on the city
- To enable Scrucro to identify items for further scrutiny
- To enable Scrucro to identify areas for Spotlight Groups



Scrutiny during Covid-19

- Scrutiny has an important role during this period. This includes scrutinising business critical decisions, ongoing risks to citizens, the city and its organisation, and on the recovery plans being created to for when the country returns to the 'new normal'.
- SCRUCO will take the lead on scrutiny during this period. The remaining boards will be temporarily paused
- SCRUCO will meet every three weeks and will focus on reset and recovery
- Scrutiny Board Chairs will lead on Spotlight work in between meetings which will involve other scrutiny board members
- These arrangements will be reviewed in September 2020



Scrutiny Boards

Interim scrutiny arrangements will temporarily replace the usual structure of scrutiny which consists of the six boards shown below. During the interim period, only Scrutiny Co-ordination Committee will continue to meet, with the flexibility for Spotlight groups in between meetings. The interim arrangements will be reviewed in September.

Scrutiny
Co-ordination

Chair: Cllr Richard Brown
Deputy: Cllr Lynnette Kelly

Finance and
Corporate
Services

Education and
Children's
Services

Business,
Economy and
Enterprise

Communities
and
Neighbourhoods

Health and
Social Care

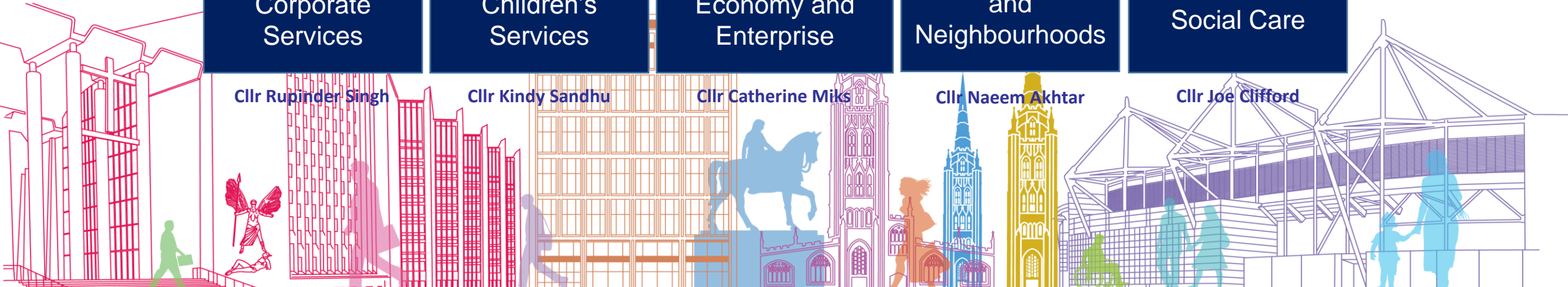
Cllr Rupinder Singh

Cllr Kindy Sandhu

Cllr Catherine Miks

Cllr Naeem Akhtar

Cllr Joe Clifford

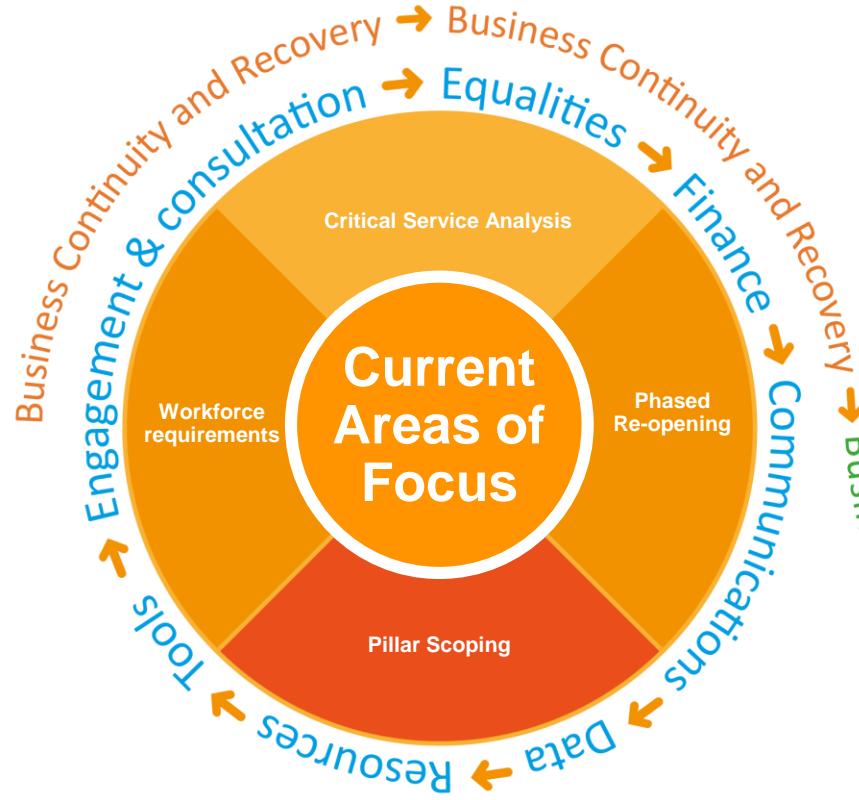
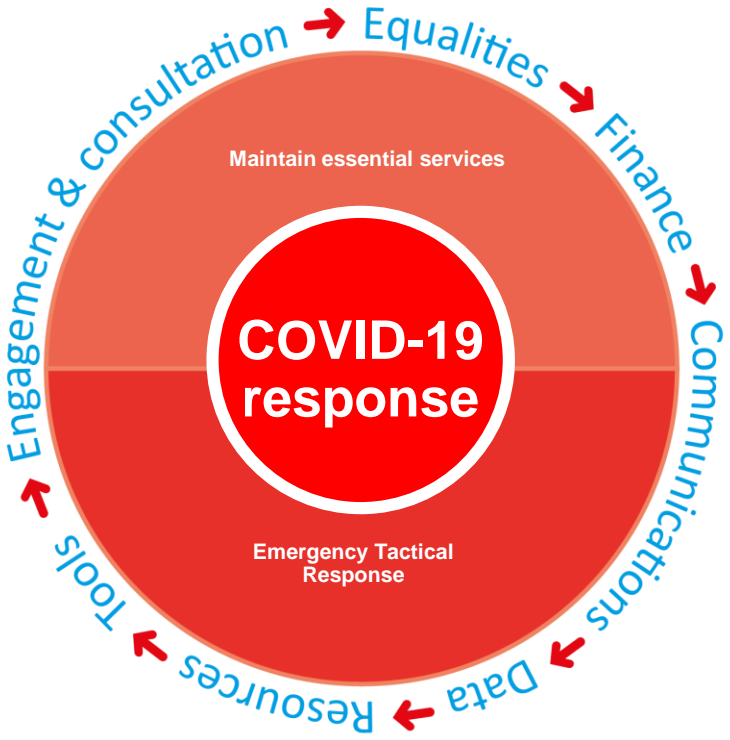


Scrutiny during Covid-19

Key issues for scrutiny to consider include:

- What has been the impact of Covid-19 on individuals, communities, groups, businesses and services in the City?
- Has the impact of Covid-19 affected our assumptions, and should this change the priorities in our strategic plans?
- What are the opportunities for the City, and the City Council, as we begin to reset?
- Is the focus of the reset and recovery right for the City?
- Are there any cross-cutting issues such as climate change that should underpin Scrutiny's activity during this period?





Reset & Recovery: Approach

Reset & Recovery: Programme of Activity

Critical Service Assessment: *shaping the vision and direction of travel for R&R*

Challenges & Barriers

Positives & Advantages

Opportunities

Pillars & Alignment of Activity

External Pillars

Regeneration
& The
Economy

Health &
Wellbeing

Working with
our
Communities
& New Social
Economies

Covid-19
Measures and
decision making:
Business
Continuity
Recovery

Organisational
Future
Operating
Model

Financial
Management

Political
Leadership &
Governance
Support

Internal Pillars

Guiding
Principles

Reshaping &
Resetting

Long term focus

Interdependency

Right Spatial
level

Building on our
strengths

Working with
our
communities

One Coventry
led

This approach recognises that:

- whilst we are still in 'incident' phase, we should begin considering the transition from emergency response.
- the policy landscape during and post Covid-19 is highly uncertain, and there is significant risk that the challenges impacting on our region before the pandemic will become further entrenched
- We must consider of the impact on local authorities, strategic partners, the health and social care system, local economy and civil society.
- a One Coventry approach is critical to creating a positive future for the city; its people, businesses and place.

Health and Well Being - Our ambitions

Page 18

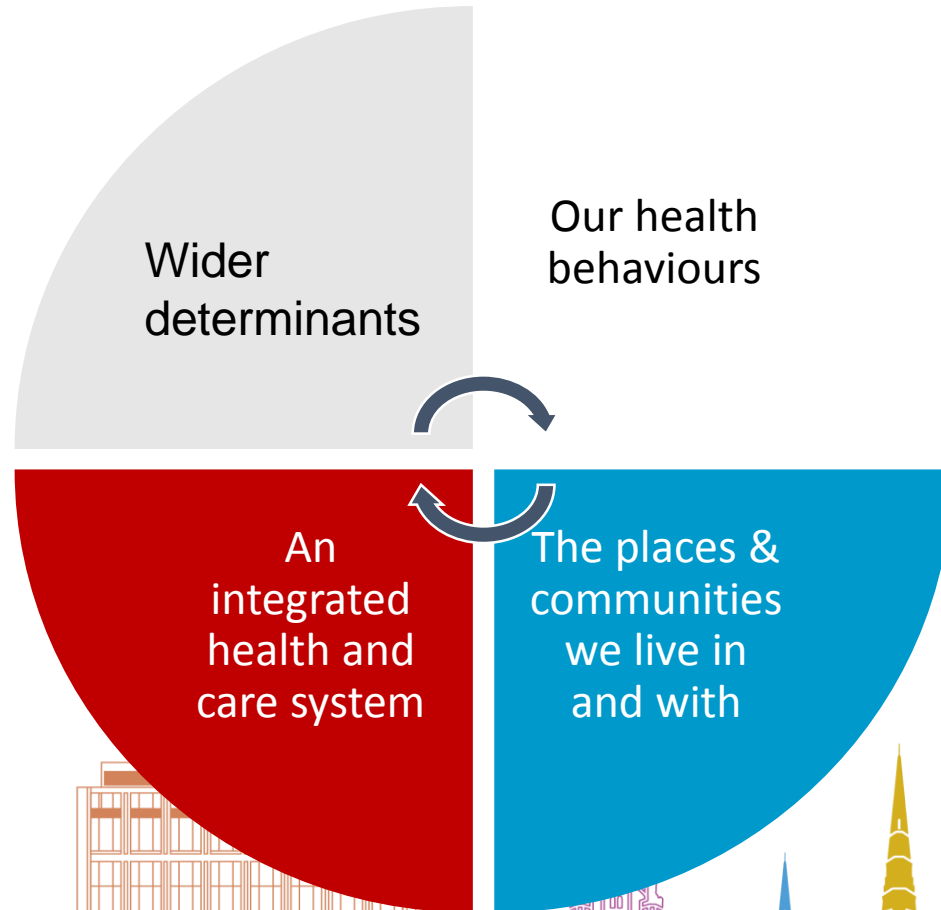
- Reduce the harm caused by COVID -19 and build on the momentum of the last few weeks to help re-shape health and care in the city
- Use the learning and experience from COVID -19 to inform how we do things in future
- Reset our relationship with citizens
- Continue to work in partnership, across sectors, to harness the opportunities to improve the health and well-being of Coventry's citizens



Resetting our focus – Health and well Being key priorities

Areas of focus:

- Reducing health inequalities:
 - Understanding and mitigating the impact on specific groups, eg BAME, vulnerable households
- Jobs and employment for vulnerable groups
- Supporting our most vulnerable groups, eg migrant communities, homeless
- Air quality



Areas of focus:

- **Sustainable travel**
- **Physical activity**
- **Obesity**
- **Workplace well-being**
- Smoking/alcohol/substance misuse
- Mental health
- Domestic abuse

Areas of focus:

- Infection prevention and control for care homes
- Long term conditions
- Test and Trace
- General health protection:
 - Imms and vacs
 - Screening programmes

Areas of focus:

- Operation Shield
- Social isolation and loneliness
- Working differently with the VCOs/ our communities
- Primary care information sharing

Enabling activities

- JSNA – understanding our communities and using emerging data relating to covid and inequalities
- Staff capacity
- Developing our PHM approach to support covid-19 response and recovery planning
- Re-thinking our commissioning strategy so that it is more flexible/responsive to emerging trends

Regeneration, the Economy and Sustainability

Reset and Recovery Pillar Vision Statement

The Regeneration and The Economy Recovery Pillar aims to set out ways in which the Council and its partners can play their part in stimulating an economic recovery from Covid-19 that will:

A sustainable and low carbon approach to delivering regeneration and economic change

Set out the Council's position as a leader amongst the city's anchor institutions and find ways to coordinate the use of resources

Compliment the work of other pillars, for example ensuring that opportunities for young people are considered, and impacts of the economy on health.

Help the Council and its partners to set and deliver a clear vision for the future of the City Centre

Capitalise on the city's specialisms in Transport Innovation, Advanced Manufacturing, 5G and Digital etc.

Complement the work that is underway on a Creative Economy Strategy for the city and make sure the sector is appropriately supported.

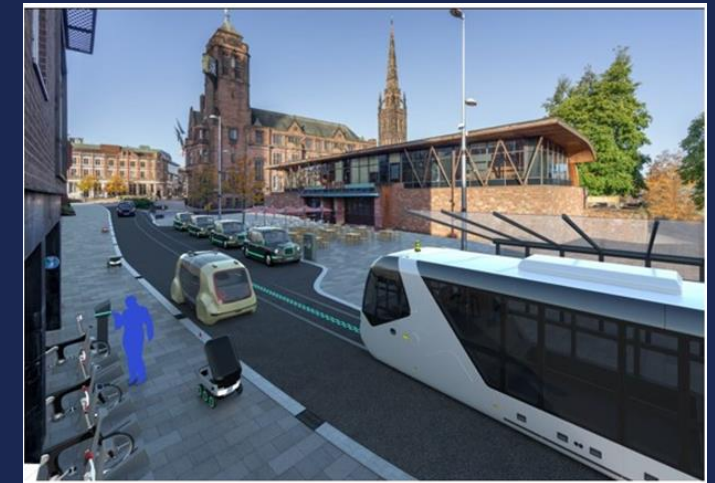
Make the most of the increased technology use during the pandemic – but also tackle situations where the “digital divide” has been exacerbated

Find new ways for Coventry to do business internationally in the new world

Be informed by the best available economic and business intelligence

Growing a Green Economy

- Increasing Coventry's attractiveness as a place to live, work and study
- Improving life opportunities
- Prioritise active travel and contribute to healthy lifestyles
- Re-thinking the urban centres, open spaces, last mile transport
- Creating green jobs
- Leading a Green Research and Innovation agenda
- Become an Electric City



Working with Communities and new Social Economies



We will work with partners to build a network within our communities that links those in need with those who can help.

We will look at a wide variety of issues within our neighbourhoods; including poverty and hardship, and put residents at the heart of everything we do.

We will not just help people, but give them the tools they need to help themselves and others, and build stronger communities and a stronger city.



Financial Strategy



We will establish a balanced and sustainable medium term financial plan based on a clear understanding of strategic and operational organisational priorities.

This will exploit the possibilities revealed by the recent pandemic and the response of local government to find new ways of delivering services in a streamlined, coordinated and collaborative context with a renewed focus on cost effectiveness, value for money and an alignment of resources with key priorities.





Organisational Culture and Design

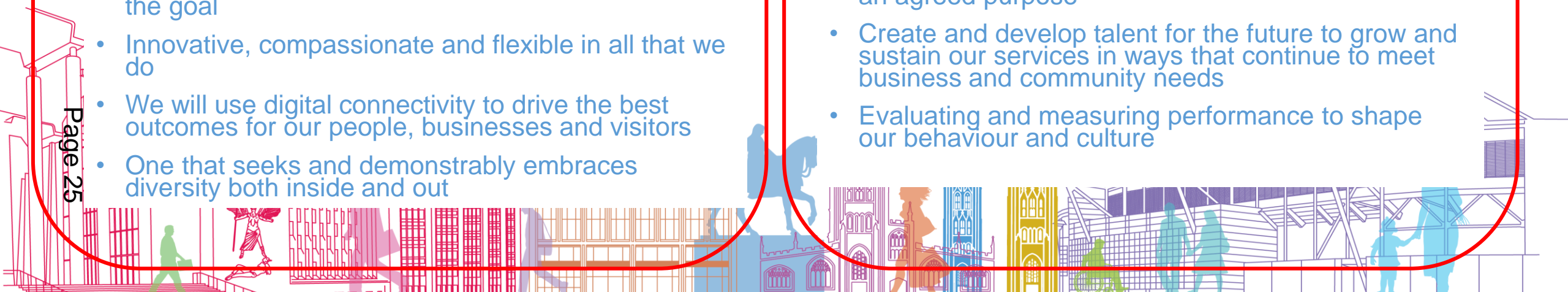
Overarching principals ; transparency, brave thinking , collaboration, united and courageous leadership

Organisational aim/outcomes

- At the heart of our approach is to meet the needs and future aspirations of the people, businesses and visitors of Coventry. Central to that is ensuring that recovery is sustainable, prioritises climate change, resource efficiency and low carbon technologies
- Focussed and structured in a way that enables and encourages the delivery of the best possible outcomes for resident and businesses
- At our core is a partnership-based approach throughout our organisation where mutual benefit is the goal
- Innovative, compassionate and flexible in all that we do
- We will use digital connectivity to drive the best outcomes for our people, businesses and visitors
- One that seeks and demonstrably embraces diversity both inside and out

Workforce aims/outcomes

- To be a socially responsible employer of choice and our workforce empowered to do the right thing at the right time
- Our people are the reason why we are successful; We will strive to ensure we have a work/life balance culture that enables our people to flourish
- Where individual growth and achievement is recognised, rewarded and celebrated
- Engaged with its workforce, seeking feedback and challenge so we all working to the same values with an agreed purpose
- Create and develop talent for the future to grow and sustain our services in ways that continue to meet business and community needs
- Evaluating and measuring performance to shape our behaviour and culture



Digital Coventry



Digital place

Infrastructure, digital innovation and data are promoted within the City to deliver economic growth and public service reform.

Digital customer & inclusion

Enabling customers to get the information they need and to access our services through on-line self-service.

Digital communities

Using digital technology to engage with our citizens and to work closely with our partners, to address complex issues

Digital workforce

Developing a workforce who have access to the right tools to do their job and are confident in maximising the use and benefits of technology in their daily work.

A strategy to pull together all of our digital work to fully realise the benefits that digital technology can bring. Increasing our scope to focus not only on the work of the organisation but aligning with the work of our partners to the benefit of Coventry as a place to live, learn, work, innovate and do business.

Next steps

- SCRUCO to identify which issues they will prioritise for the main work programme, including any cross-cutting themes.
- SCRUCO to identify issues for Spotlight work
- Next meeting 8th July 2020 @ 11am



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